How can professors enhance student entrepreneurship: A Scandinavian-Tanzanian Safari

Professor Trond Randøy, University of Agder, Norway & chairman MTI Investment (Norway & Tanzania)

www.mti-investment.com



Research Questions

- Can business schools take a bigger part in creating opportunities for our international students?
- Can doctoral student-professor trust-based relationships be leveraged to facilitate business activities?

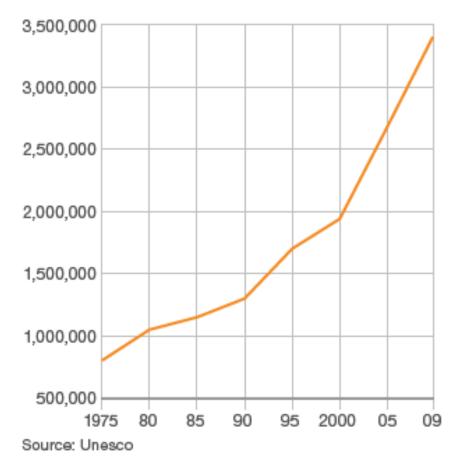
 Can transnational entrepreneurship be based on academic networks, potentially reaching emerging markets?



Untapped entrepreneurial potential

- "...globalization of management education is a key enabler of globalization in many other fields. Increased connectivity across countries has facilitated the transfer of ideas and collaborative development of innovations in fields.." (AASCB, 2011, p.5).
- "transnational entrepreneurs rely on diverse sets of resources - economic, social, cultural, and symbolic capital-to navigate multiple environments" (Terjesen & Elam, 2009: 1093)
- 78% of African PhD students in Norway return to their home country

International student numbers





A Broader Business School Mission

In emerging economies (Tanzania)

The motivation of social impact:

"I began my career as an economics professor but became frustrated because the economic theories I taught in the classroom didn't have any meaning in the lives of poor people I saw all around me", Nobel Leaurate Muhammad Yunus.

Business PRIME (The Principles for Responsible Management Education) Principle #1: "We will develop the capabilities of students to be future generators of sustainable value for business and society at large and to work for an inclusive and sustainable global economy" Academic routes to Transnational Entreprenurship:

In advanced economies (Norway)

	Professors & faculty	Students
Professors & faculty	Advanced economy professors & emerging economy professors (MTI – Today)	Visiting students from advanced economies & professors from emerging economies
Students	Advanced economy professors & emerging (MTI started here)	Visiting students from advanced economies & local students from emerging economies



Developing the Concept of Academic Transnational Entreprenurship & the MTI story













From Theory to Practice: MTI Investment Ltd.

«MTI» is Swahili for tree – symbolizing MTI's focus on growing companies, with the potential to bear fruit from long-term effort of investing, coaching, mentoring and monitoring (0-56% ownership, debt, management for hire).

Portfolio of companies

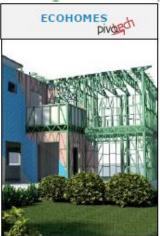
Currently collaborating with five partners













How can Transnational Doctoral Student-Professor Cooperation create Entrepreneurship?

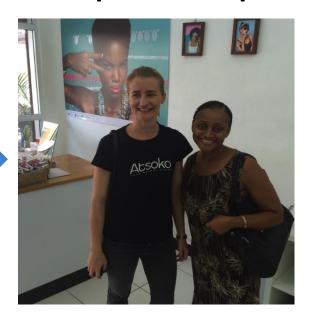
Enablers (precondition):

- (1) transnational social capital,
- (2) transnational competencies, and
- (3) local social capital

Doctoral Student-Professor Cooperation leads to:

- (1) enhanced entrepreneurial discoveries,
- (2) reduced transaction costs (of ongoing transfers) and
- (3) reduced agency costs of monitoring

Transnational Entrepreneurship





The MTI Investment – Business Case

Microfinance SMEs MNE/State-owner firms:

Financial returns:

40-80% 15-40% 15-25%

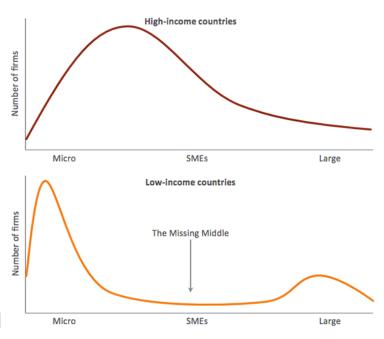
Cost of capital today:

25-40% 20-30% 10-15%

MTI offers: >16%

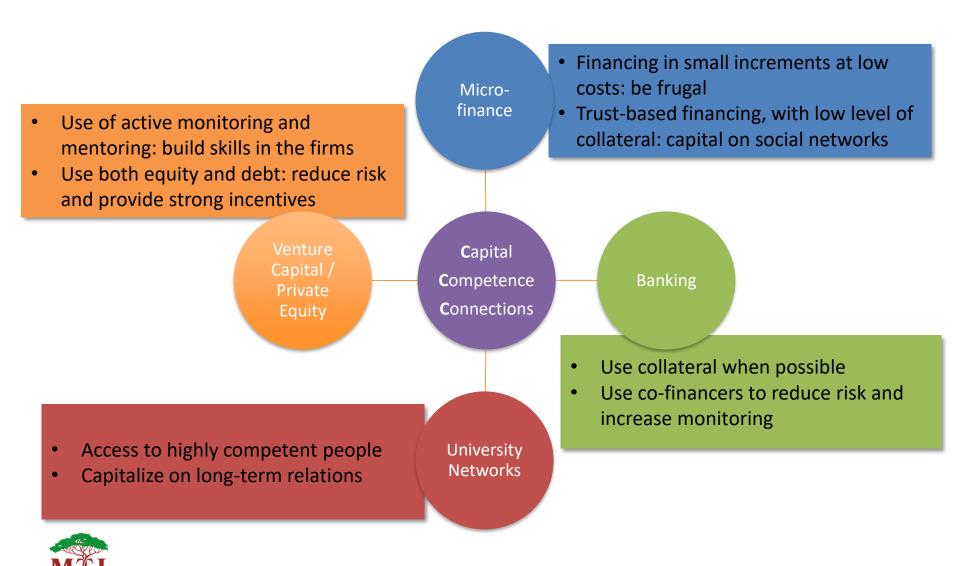
How can MTI help local businesses?

- Access to cheaper and/or more long-term capital
- Access to competence....people with education
- Access to experience...people in trusted networks





Four inspirations to the MTI Business Model



Conclusion

- Three enablers/precondition for Academic transnational entrepreneurship enables
 - (1) transnational social capital,
 - (2) transnational competencies, and
 - (3) local social capital
- Facilitate emerging market transnational entrepreneurship by:
 - (1) enhanced entrepreneurial discoveries,
 - (2) reduced transaction costs (of ongoing transfers) and,
 - (3) reduced agency costs of monitoring
- Business schools can help to fulfill their social mission by facilitating academic transnational entrepreneurship by:
 - incentivize professors to participate
 - design courses to encourage transnational entrepreneurship
 - Facilitate availability of funds

